

Report To:	Policy & Resources Committee	Date:	9 August 2016
Report By:	Chief Financial Officer	Report No:	FIN/75/16/MT/AP
Contact Officer:	Matt Thomson	Contact No:	712256

Subject: 2015/16 Capital Programme Out-turn

1.0 PURPOSE

1.1 The purpose of this report is to advise Committee on the performance in respect of the delivery of the 2015/16 Capital Programme.

2.0 SUMMARY

- 2.1 The Committee receives an annual report detailing the Capital Programme out-turn against approved budget. Capital spend against budget has been a recurring theme for a number of years in External Audit Annual Reports.
- 2.2 Action has been taken by officers over the last few years to reduce slippage and the impact of these actions can be seen in 2015/16 where there has been a net acceleration of spend of 3.0%.
- 2.3 Appendix 1 summarises the reduction in slippage since 2011/12 following the action taken and it can be seen that the 5 year average slippage is 14.3%.
- 2.4 Appendix 2 provides a summary of the main areas of slippage/advancement with reasons for the slippage being provided by Lead Officers. As has previously been the case, it is clear that slippage is not attributable to either a single project or a single reason.
- 2.5 Areas for improvement previously proposed by the Corporate Management Team centre around earlier identification of slippage and greater support and challenge during the consultation on Capital Reports to Committee and acceleration of projects from future years. These actions have had a positive impact as can be seen in 2015/16.

3.0 RECOMMENDATIONS

- 3.1 It is recommended that the Committee note the 2015/16 Capital Out-turn Position.
- 3.2 It is recommended that the Committee note the positive impact which the previously agreed actions have had on expenditure levels in 2015/16.

Alan Puckrin Chief Financial Officer

4.0 BACKGROUND

- 4.1 The issue of Capital Slippage has been one which has been regularly identified and reported on by the Council's External Auditors. This situation is not unique to Inverclyde Council and based on the results of annual surveys carried out by Directors of Finance, it would indicate that the majority of Councils have difficulties in this area.
- 4.2 In 2012, following a significant level of slippage reported as part of the 2011/12 accounts, the Corporate Director Environment, Regeneration & Resources undertook action as part of the budget setting process to significantly reduce slippage and this was successful in 2012/13 when slippage reduced to less than 10%.
- 4.3 However, in 2013/14 and 2014/15 slippage increased and further actions were identified to address this. It was anticipated that the full benefit of the actions introduced in 2014 would not be realised until 2015/16.

5.0 2015/16 CAPITAL DELIVERY PERFORMANCE

- 5.1 Subject to the audit of the Final Accounts, the Capital Slippage for 2015/16 has decreased from 15.3% in 2014/15 to an acceleration of 3.0% in 2015/16. As stated this is partly as a result of the actions taken by Officers to reduce slippage and partly as a result of accelerating capital spend such as the advancement of the School Estate Programme. Appendix 1 shows the movement in slippage over the last 5 years.
- 5.2 Appendix 2 provides an analysis prepared by Officers of the main areas of slippage. This analysis contains a commentary by the Lead Officer where appropriate and a categorisation of the type of slippage. This latter issue is not an exact science, but does give an indication of the main reasons for the slippage.
- 5.3 It can be seen from Appendix 2a that slippage of £5.692m (18.8%) mainly due to project cost reductions, internal slippage and slippage involving 3rd Parties was more than offset by actions taken by Officers to actively offset slippage or as a result of acceleration of projects. These positive impacts total £6.887m (22.9%).
- 5.4 Committee agreed improvements to address slippage in August 2014; these improvements were as follows:
 - a) <u>Early notification of slippage</u> the CMT agreed that Corporate Directors needed to robustly review the phasings with relevant Officers before signing off Committee Capital reports. It can be seen from Appendix 3 acceleration of capital spend was reported to Committee in September/November cycle as Officers actively sought to advance projects in anticipation of offsetting slippage in other projects as the year advanced. Slippage was reported to the February/March Committees before further advancements and the acceleration of the School Estate Programme brought the overall position into a small net advancement. The action taken to identify slippage early can be seen to be effective in that Officers were able to accelerate projects in anticipation of and to mitigate further slippage.
 - b) <u>Performance Targets</u> the Chief Executive has set an upper limit of 10% slippage for each Corporate Director for 2014/15 as part of the Performance Appraisal process and performance against this was closely monitored. The clear expectation was that actual slippage would be under 10%.

Appendix 2a summarises slippage by Committee and by Directorate; from this it can be seen that the Directorate performance was as follows:

<u>Corporate Director, Environment, Regeneration & Resources</u> – overall slippage 7.3% (2014/15: 17.8%) this was mainly due to internal slippage and delays involving third parties partly offset by advancement of projects mainly through the Roads Asset

Management Plan, Regeneration Projects (delivered in conjunction with Riverside Inverclyde) and Property Services.

<u>Corporate Director, Education, Communities & Organisational Development</u> – overall project advancement of 33% (2014/15: 12.1% slippage) mainly as a result of acceleration of projects within the School Estate Programme.

<u>Corporate Director, Health & Social Care Partnership</u> – overall slippage of 46.4% (2014/15: 41% advancement); it should be recognised however that the programme is effectively a single project which will lead to large swings in performance.

- c) <u>Identify possible acceleration</u> allied to the early identification of slippage is the potential to identify alternative projects which could be accelerated. Roads investment in particular lends itself to this approach where projects can be developed and delivered in a shorter timescale than many other capital projects. During 2015/16 a total of £6.887m (22.9%) (2014/15: £3.6m (12.1%)) was advanced. While some of this was as a result of Council policies such as the advancement of the School estate Programme much of it was as a result of Officers actively seeking to advance projects to mitigate slippage. This approach will continue and officers have already identified projects for advancement in 2016/17 and this will be reported as part of the routine Capital monitoring reports during the year.
- d) <u>Anticipate delays due to external factors</u> the increasing number of projects requiring working with other Partners, the Third Sector or the Community presents potential for delays, often linked to applications for external funding. It was recognised that a more realistic view of the timescales for the delivery of projects should be taken at the time of agreeing phasing as aspects of the project will be outwith the Council's direct control. While this was done when setting the 2015/16 budget, slippage in this area reduced by only 1.4% to 6.2% in 2015/16, mainly due to issues with Flooding works impacting on other parties land/assets. This has been taken into consideration when agreeing the 2016/17 budget and it is expected that slippage should continue to reduce as a result.

6.0 IMPLICATIONS

Finance

6.1 Whilst there are no direct financial implications which can be quantified arising from general slippage, there can be an opportunity cost to the Council from the late delivery of projects. It can be seen from Appendix 3 that projections have improved with the movement from Period 6 reporting to out-turn being only 1.3%.

Financial Implications:

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report £000	Virement From	Other Comments
N/A					

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact £000	Virement From (If Applicable)	Other Comments
N/A					

Legal

6.2 There are no legal implications arising from this report.

Human Resources

6.3 The Corporate Director, Environment Regeneration and Resources convenes cross-Directorate meetings to review resourcing levels to ensure sufficient resources are in place to deliver the capital programme supported by the use of framework agreements where appropriate to access resources timeously.

Equalities

6.4 There are no direct equalities implications arising from this report.

Repopulation

6.5 Delivery of projects on time and within budget helps increase public confidence in the Council, improving the perception of Inverclyde and as such reducing Capital Slippage and improving delivery performance will make the area more attractive to residents and potential incomers.

7.0 CONSULTATIONS

7.1 This report has been produced in consultation with the CMT plus relevant budget holders as well as technical officers from Legal & Property Services and Environmental Services.

8.0 LIST OF BACKGROUND PAPERS

8.1 None.

Annual Slippage Summary

Appendix 1

<u>Year</u>	<u>Budget</u> <u>£000's</u>	Slippage £000's	<u>%age</u>
2011/12	45,730	14,130	30.9%
2012/13	54,302	5,072	9.3%
2013/14	38,975	5,632	14.5%
2014/15	29,772	4,566	15.3%
2015/16	30,070	(903)	(3.0)%
5 year average	39,770	5,699	14.3%

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Summary of Reported Slippage by Category													App	Appendix 2a
	Policy Decision	cision	Project Cost Reduced	Reduced	Internal Slippage	ppage	Delay involving 3rd Party	a 3rd Party	Minor Slippage	page	Accelerated Projects	Projects	Total	
Committee	<u>£000</u>	%age	<u>£000</u>	%age	<u>£000</u>	<u>%age</u>	£000	%age	£000	<u>%age</u>	£000	%age	£000	<u>%age</u>
Policy & Resources	-	%0.0 %1.0		0.0%		0.0%		0.0%	70	12.4%	(300)	(53.3)%	(230)	(40.9)%
chvironninent, negeneration & resources Education & Lifelong Learning	130	0.0%	419 95	2.1% 3.2%		0.0%	117 117	8.2%	18	0.0%	(3,109) (811)	(15.9)%	1,682 (599)	8.6%
School Estate		0.0%	177	3.0%	,	0.0%	1	0.0%	,	0.0%	(2,522)	(42.1)%	(2,345)	(39.2)%
Health & Social Care	10	0.8%	,	0.0%	547	45.6%	,	0.0%	,	%0.0	,	0.0%	557	46.4%
Total	148	0.5%	691	2.3%	3,098	10.2%	1,713	5.7%	157	0.5%	(6,742)	(22.3)%	(935)	(3.0)%
Directorate														
Environment, Regeneration & Resources	138	0.7%	419	2.1%	2,551	12.7%	1,596	7.9%	157	0.8%	(3,409)	(16.9)%	1,452	7.2%
caucation, communities & urganisational Development Health & Social Care	10	0.0%	- 7/7	3.1% 0.0%	547	0.0% 45.6%		1.3% 0.0%		0.0%	(3,333) -	(37.4)% 0.0%	(2,944) 557	(33.0)% 46.4%
Total	148	0.5%	691	2.3%	3,098	10.2%	1,713	5.7%	157	0.5%	(6,742)	(22.3)%	(935)	(3.0)%

Capital Silppage Summary 2015-16

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model model <th< td=""><td>Sir Michael Street Play Area</td><td>201</td><td>20</td><td>181</td><td>%C0:06</td><td></td><td></td><td></td><td>181</td><td></td><td>Т</td><td>4 Detay involving 3rd Party</td><td>Network Kail associated delay - will be compreted september 2016</td></th<>	Sir Michael Street Play Area	201	20	181	%C0:06				181		Т	4 Detay involving 3rd Party	Network Kail associated delay - will be compreted september 2016
3.32 3.341 (415) (12.51)k	Recentration and Planning			(and							Т		
Implemention 416 126 21 52.16% 21 72.16% 21 72.16% 21 72.16% 21 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 6.100 </td <td>Gourock Pier & Railhead Development Area</td> <td>3,322</td> <td>3,741</td> <td>(419)</td> <td>(12.61)%</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>5 Accelerated Projects</td> <td></td>	Gourock Pier & Railhead Development Area	3,322	3,741	(419)	(12.61)%							5 Accelerated Projects	
oppontant at 0 740 600 740 600 740 600 740 600 740 600 740 600 740 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 600 70 70 70 70 70 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 700 </td <td></td> <td>110</td> <td>100</td> <td>747</td> <td>1034 63</td> <td></td> <td></td> <td>740</td> <td></td> <td></td> <td>Í</td> <td>5 Accelerated Projects</td> <td></td>		110	100	747	1034 63			740			Í	5 Accelerated Projects	
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	Port Glasgow I own Centre Regeneration	410	SAT 3AT	(88)	113 371%			117			Т	Arrelansted Protects	
1041 1,356 (29) (20) (20) 6,0000000 213 34 177 223/16 1 1 230 4 (20) 6,00000000 6 6 6,00000000 6 6 6,00000000 6 7 6 6,00000000 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	Various Frojects Provanty Sarvices	000	041	[00]	ar (10.01)							a vocelerated righted	
283 346 (63) (2.2.30)6 (11) (17) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10) (10)	Various Projects	1,041	1,335	(294)	(28.24)%							S Accelerated Projects	
Plant 11 97.76% 117 97.76% 342 117 34.76% 342 343 346 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344 <	Complete on Site Allocation	283	346	(63)	(22.26)%						П	5 Accelerated Projects	
Plant 74 422 32 43.0% 53.0% 342 342 43.0% 43.0% 43.0% 43.0% 43.0% 43.0% 43.0% 43.0% 43.0% 100 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 101 <td></td> <td>181</td> <td>4</td> <td>271</td> <td>%R/15</td> <td></td> <td></td> <td>111</td> <td></td> <td></td> <td></td> <td>o internal Suppage</td> <td></td>		181	4	271	%R/15			111				o internal Suppage	
74 42 342 43.0% 342 342 342 342 343.0% 342 343.0% 343 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0% 344.0%	Waterfront Leisure Complex Combined Heat and Power Plant												Difficulties aligning tender document package with market expectation led to re-tendering exercise.
77 141 (61) (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% (61.2)% <td>Greenerk Ministeral Buildinge - District Court Offices</td> <td>794</td> <td>452</td> <td>342</td> <td>43.07%</td> <td></td> <td></td> <td>342</td> <td></td> <td></td> <td></td> <td>3 Internal Slippage</td> <td>Later start on site due to extended pre-tender stage and difficulties encountered on site early in the contract in commertion with structure / restricted working scare.</td>	Greenerk Ministeral Buildinge - District Court Offices	794	452	342	43.07%			342				3 Internal Slippage	Later start on site due to extended pre-tender stage and difficulties encountered on site early in the contract in commertion with structure / restricted working scare.
234 100 124 53.9% 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 124 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 126 </td <td>Wildom St</td> <td>11</td> <td>141</td> <td>(64)</td> <td>(83.12)%</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>Т</td> <td>3 Accelerated Projects</td> <td>insande Suittan a missister / manipalite international</td>	Wildom St	11	141	(64)	(83.12)%						Т	3 Accelerated Projects	insande Suittan a missister / manipalite international
103 0 103 103 103 103 87 103 87 103 87 103 97 103 97 103 97 103 97 103 97 103 97 103 97 103 97 103 97 103 97 103 97 103 97 103 97 103 97 103 97 103 97 103 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97 97		224	100	124	55.36%		124					? Project Cost Reduced	Tenders returned below budget. Note additional works will be required here in connection with adjacent structures
103 0 103 0 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103 103	Dairymple House Demolition and Formation of Car Park											であるというないです。	which is yet to be quantified and brought back to Committee.
142 55 157 61.27% 61.27% 61.27% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21% 61.21%	AMP Office Balance	103	0	103	100.00%		103	1				2 Project Cost Reduced	Unailocated balance / contingency to be allocated
Image: solution condition conditana condition conditing conditing conditing conditi	AMP Offices Complete on site	142	8	87	61.27%			87				3 Internal Stippage	Reflects number of projects progressed to final account / payment stage within the period.
562 400 102 20.32% 102 102 102 20 20 200 200 100 200 100 200 100 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 <td>Phase 3 - Vehicle Maintenance Shed and Road Infrastructure</td> <td>2,036</td> <td>668</td> <td>1,368</td> <td>67.19%</td> <td></td> <td></td> <td>1,368</td> <td></td> <td></td> <td></td> <td>3 Internal Slippage</td> <td>Partly due to re-scoping of depot rationalisation (Policy Decision) and lower progress early in the contract on proundworks and frame erection.</td>	Phase 3 - Vehicle Maintenance Shed and Road Infrastructure	2,036	668	1,368	67.19%			1,368				3 Internal Slippage	Partly due to re-scoping of depot rationalisation (Policy Decision) and lower progress early in the contract on proundworks and frame erection.
138 0 138 10000% 139 139 140 150 15000000000000000000000000000000000000	Phase 4 - Fleet Secured Parking	502	400	102	20.32%		102					2 Project Cost Reduced	Clarification of project scope reduced overall cost.
200 10 1900 190 190 190 190 190 190 190 190 190 190 190 190 190 190 190 190 190 190 190 190 190 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 <td>Phase 6 - Building Services Depot Upgrade</td> <td>138</td> <td>0</td> <td>138</td> <td>100.00%</td> <td>138</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1 Policy Decision</td> <td>Re-phasing of the depot works linked to policy decision to reduce budget.</td>	Phase 6 - Building Services Depot Upgrade	138	0	138	100.00%	138						1 Policy Decision	Re-phasing of the depot works linked to policy decision to reduce budget.
284 270 24 8.16% 1.1 1.1 24 6.Accelerated Projects generation 19,523 17,871 1,682 8.60% 138 419 2,551 1,596 6.7 (3.109)		200	10	190	95.00%			190			A cat	3 Internal Silppage	
15,553 17,811 1,682 8,60% 138 419 2,551 1,596 87 (3,109)	Phase / - Dewatering & ICT Various projects	294	270	24	8.16%				T		Т	3 Accelerated Projects	Delayed presences stage and no returns from Intual tendering exercise led to resenting and delay to start.
13,553 17,871 1,682 8,60% 138 419 2,551 1,596 87											П		
	TOTAL Environment & Regeneration	19,553	17,871	1,682	8.60%	138	419	2,551	1,596	87	(3,109)		

Appendix 2b

Appendix 2b

Capital Slippage Summary 2015-16

	Approved Budget	Draft 2015/16	Slippage from Approved	Slippage from Approved	Decision	Reduced	<u>3 Internal</u>	4 Delay involving 3rd Party	<u>5 Minor</u> Silppage	<u>6 Accelerated</u> Projects	Variation Category	
	2015/16 £000's	Einal Outtum	Budget.	Budget %age	\$,0003	£000's	£000's	£000's	£000's	<u>E000's</u>		Additional Comments
<u>Education & Lifelong Learning</u>												
Non-SEMP												
Education & Communities (Non-SEMP)												
Whinhill/Milmaco/m/St Ninian's PS - Pitch Upgrading	26	94	(68)	(261.54)%							6 Accelerated Projects	
Various Projects	486	556	(02)	(14.40)%						(10) 6	6 Accelerated Projects	
Select Communities	807	1101	(NOC)	78121 361				+		11001	C Analysis I Party	
Scheme or Assistance Mint Complex Refurbment	16.9	52	30	82 EAG		QF				Т	D Accelerated Projects	Higher completion on grant works than first estimated
Community Facilities Investment Woodhall	100	35	65	65.00%		6		65			4 Delay Involvion Pert Party	I Enders returned below budget for initial rot works.
New Community Facility Broomhill	53	-	52	98.11%				52			4 Delay involving 3rd Party	
Ravenscraig Sports Bam	400	600	(200)	(50.00)%						(200) 6	6 Accelerated Projects	
Rankin Park Cycle Track	0	179	(179)							T	6 Accelerated Projects	New Project
Various Projects	901	864	37	4.11%							のであるので、「「「「「」」ので、「」」ので、「」」ので、「」」ので、「」」ので、「」」ので、「」」ので、「」」ので、「」」ので、「」」ので、「」」ので、「」」ので、「」」ので、「」」ので、「」」の	
							1				State State States	
I U I AL EQUESTION & LITEIONG LEARNING (EXCI SCROOI ESTATE)	2'920	3,4487	(795)	%(L7.RL)		GR .		111	•	(811)		
SEMP												
Demolich Greenork Aradamu	11	123	(52)	(T3 24)%						Т	6 Accelerated Projecte	
Archman PS Refurblehment & Extension	333	975	(642)	1192 791%			t		T	Т	6 Accelerated Projects	
Ci Daticke DC Mau Build	1 975	2043	10781	10123011						10701	C Accelerated Projects	
SU FAURAS FS INEW DUIRD	0.69	1691	(010)	76/37 83/						Т	Accelerated Projects	
Fords Verser (19700 - 600 Let 4.7 in olds)	314	AFA	14001	(AA FONC						a (300)	o Auterolated Projects	
St Francis PC - avtamal worke	102	215	112	A 25%		112				Т	O Desired Fact Deduced	
Balance of Lifecode Fund	210	336	(126)	(60.00)%			t			(126) 6	6 Arrelarated Projects	I Enders returned below proget
Balance of Contingency	65	0	65	100.00%		65		T		T	2 Protect Criet Raduced	1. Italihonstad balanen 7. eonstinuenen se ba altenesad
Various projects	1735	1.757	(22)							(22) 6	6 Accelerated Projects	
										Г		
TOTAL SEMP	5,988	8,333	(2,345)	-39,16%	0	171	0	0	0	(2,522)		
Health & Social Care Committee												
Nail Street Childrene Home Baviscement	661	114	247	82.75%			547				3 Internal Slippage	Part issues with public consultation and planning in connection with access road and part internal slippage through
Various Projects	683	529	10		10						1 Policy Decision	extended pre-currant priase Not initially in capital programme
Total Health & Social Care	1,200	643	557	46.42%	10	0	547	0	0	0		
Council Total	30,229	31,127	(868)	(2.97)%	148	691	3,098	1,713	157	(6,742)		
%age Variation					%67	2.29%	10.25%	5.67%	.52%	(22.30)%		

Summary of Reported Slippage by Period

Appendix 3

	Sept'15 - Period 4	eriod 4	Nov'15 - Period 6	eriod 6	Feb'16 - Period 8	Priod 8	March'16 - Period 9	Period 9	May'16 - Period 11	eriod 11	Outturn	ILU
	<u>E000's</u>	<u>%</u>	<u>£000's</u>	ঙ্গ	<u>E000's</u>	%	<u>£000's</u>	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	<u>£000's</u>	ঙ্গ	<u>£000's</u>	%
Policy & Resources	(323)	(57.4)%	(323)	(57.4)%	(280)	(49.7)%	(258)	(45.8)%	(245)	(43.5)%	(230)	(40.9)%
Environment, Regeneration & Resources	(1,674)	(8.6)%	(765)	(3.9)%	794	4.1%	1,940	10.0%	1,881	9.7%	1,677	8.7%
Education & Lifelong Learning	(65)	(2.2)%	(347)	(11.9)%	(47)	(1.6)%	95	3.3%	(132)	(4.5)%	(562)	(19.2)%
School Estate	(276)	(4.6)%	(151)	(2.5)%	(389)	(6.5)%	(1,014)	(16.9)%	(2,241)	(37.4)%	(2,345)	(39.2)%
Health & Social Care	(1,000)	(149.0)%	315	46.9%	515	76.8%	515	76.8%	515	76.8%	557	46.4%
Total	(3,338)	(11.3)%	(1,271)	(4.3)%	593	2.0%	1,278	4.3%	(222)	(0.8)%	(603)	(3.0)%
	Movement Nov'15	Nov'15										
	(Period 6) v Outturn	Outturn %										
	FOOD 3	થ										
Policy & Resources	66	16.6%										
Environment, Regeneration & Resources	2,442	12.6%										
Education & Lifelong Learning	(215)	(7.4)%										
School Estate	(2,194)	(36.6)%										
Health & Social Care	242	(0.5)%										
Total	368	1.3%										